

MEDIA RELEASE

Invitation to the Upcoming Extraordinary General Meeting of Shareholders to Be Held on 22 July 2026 at 10:00am (CEST)

YVERDON-LES-BAINS, Switzerland, 30th of June, 2026 – [Leclanché SA](#) (the "Company") announces that it is convening an Extraordinary General Meeting (EGM) **on 22 July 2026 at 10:00 am (CEST)** (doors open at 9:30 am), at EXPLORiT, Y-Parc, Avenue des Découvertes 1, 1400 Yverdon-les-Bains, Switzerland.

As announced on 1 June 2026 and 10 June 2026, the Company was unable to publish its 2025 annual report by 31 May 2026. SIX Exchange Regulation AG ("SER") has granted the Company a temporary exemption from the publication of the 2025 annual report and to file such report with SER until 31 July 2026. The Company continues to implement a series of measures aimed at maintaining a positive equity position and demonstrating its ability to operate as a going concern at least through June 2027.

As the Company is unable to hold its annual general meeting of shareholders by 30 June 2026, there is a risk – following the practice of the Swiss Federal Supreme Court – that the term of office of the current members of the board of directors ends on that date. In order to ensure that the Company maintains a duly constituted board of directors and to avoid a continuing organisational deficiency, the Company hereby convenes this extraordinary general meeting.

At this extraordinary general meeting, the shareholders are invited to resolve on the discharge of the members of the board of directors and on the election of the members of the board of directors, the chairman of the board of directors, and the members of the appointment and remuneration committee.

The Company intends to convene its annual general meeting of shareholders as soon as the 2025 annual report has been published.

The Extraordinary General Meeting will be held with the following agenda items:

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I. AGENDA

Introduction by the chairman of the board of directors.

1. Discharge of the Board of Directors

Proposal of the board of directors: to discharge all members of the board of directors for their activities in the 2025 financial year.

Explanation: Pursuant to Art. 698 para. 2 no. 7 CO and Leclanché SA's Articles of Association, the shareholders' meeting has the responsibility to resolve on granting discharge to the members of the board of directors.

2. Elections of the Board of Directors and Appointment and Remuneration Committee

2.1 Elections of the Board of Directors

Proposal of the board of directors: to elect the following member(s) of the board of directors, each for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027 (each in a separate vote):

- Mr. Lex Bentner
- Mr. Marc Lepière
- Mr. Christophe Manset
- Mr. Jean-Michel Pacaud
- Mr. Raphaël Houillon

Explanation: In accordance with Art. 698 para. 2 no. 2 CO and Leclanché SA's Articles of Association, the shareholders' meeting has to elect the members of the board of directors. There is a risk – following the practice of the Swiss Federal Supreme Court – that the term of the members of the board of directors ends on 30 June 2026. To avoid a continuing organisational deficiency, the members of the board of directors shall be elected by the shareholders until the end of the next annual general meeting of shareholders after the publication of the 2025 annual report, but in any event no longer than until 30 June 2027 (please note that at the next annual general meeting of shareholders after the publication of the 2025 annual report the shareholders will be asked to elect / re-elect the members to the board of directors, the chairman and the members to the Appointment and Remuneration Committee). Each of the current members of the board of directors is standing for re-election at this extraordinary general meeting. Information regarding the professional backgrounds and competencies of the nominated members of the board of directors is provided below:

Lex Bentner

Lex Bentner, Citizen of Luxembourg, born in 1978 currently serving as the Head of Public Transport at the City of Luxembourg, plays a key role in transforming the city's public transportation system. His primary focus is on transitioning the city's bus fleet and network to an all-electric setup, achieved through EU-wide public tendering and procurement processes. Mr. Bentner also handles complex projects, integrating industry advancements into operational standards. Throughout his career, he has worked at CFL, the Luxembourgish national railway Company, and ArcelorMittal. In 2007, he was appointed Head of Continuous Improvement and Engineering at a Luxembourg-based steel plant, where he concentrated on

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modernisation efforts. In addition to his professional roles, Mr. Bentner represents Luxembourg at the UITP (Union Internationale des Transports Publics) bus committee and is advising political leaders and national committees on workplace and industry best practices. Lex Bentner holds a master's degree in mechanical and electrical engineering from the University of Edinburgh and is currently pursuing an MBA at Heriot-Watt University's Edinburgh Business School. Lex Bentner was elected as Chairman of the board of directors at the extraordinary general meeting on 12 January 2024.

Marc Lepière

Marc Lepière, Belgian, born in 1956 is a senior consultant in management, strategy, business development M&M and change management. Marc Lepière manages the consultancy firm "Lepière & Partners" which he created with the goal of transferring knowledge and experience to SMEs wishing to accelerate their growth or optimise their profitability. Previously, he worked at Tractebel for 36 years, including 16 as a member of the Management Committee. He was responsible for strategy, marketing and international development in Latin America, Asia and the Middle East before taking over the management of a Business Unit active in Europe, India and Southeast Asia. Mr. Lepière joined the board of directors on 30 September 2022. He holds a master's degree in civil engineering from the University of Liège and completed a post-graduate degree in business administration at the Solvay Brussels School of Economics and Management.

Christophe Manset

Christophe Manset, Belgian, born in 1985, has over 15 years of experience in the asset management, audit and alternative investment funds industry in Luxembourg. He has developed strong expertise in compliance, risk management, audit, corporate governance, internal organisation and the structuring and oversight of alternative investment funds. Mr. Manset started his career at EY in 2009 before joining NN Investment Partners Luxembourg S.A. in 2016, where he worked on Luxembourg fund projects, including the launch of new investment vehicles. He later joined LEVeL, focusing on alternative investment funds, before taking on senior management and governance roles in the asset management sector. Mr. Manset holds a Master's degree in Economics from HEC – University of Liège.

Jean-Michel Pacaud

Jean-Michel Pacaud, Citizen of France and Luxembourg, retired from EY Luxembourg in June 2022 after a 36-year career, including 20 years as a partner. He held several leadership roles at EY, notably as Business Development Leader (2011–2020) and Chairman of the board of directors (2018–2020). He also served as Chairman of the Institut des Réviseurs d'Entreprises (2012–2018). Mr Pacaud currently serves as an independent board member of three Luxembourg-based financial institutions and sits on the board of directors of several commercial companies. His areas of expertise include audit, international accounting standards, governance, regulatory and compliance matters, valuation, and mergers & acquisitions (M&A) transactions. In addition to his professional roles, he is the co-founder and CEO of a family real estate investment trust (REIT). He graduated from ESSEC Business School in France and is a chartered accountant in both France and Luxembourg.

Raphaël Houillon

Raphaël Houillon, is a board professional with over 13 years of experience in private equity, restructuring, and cross-border investments. He advises family groups and institutional investors on strategy, governance, and long-term value creation. His sector experience spans real estate, banking, telecom, technology, and hospitality. Mr. Houillon has hands-on expertise in growth equity, special situations, and

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operational transformation. Known for his pragmatic, investor-driven mindset, he brings a strong focus on disciplined execution and sustainable growth to every role he undertakes.

2.2 Re-Election of the Chairman of the Board of Directors

Proposal of the board of directors: to re-elect Mr. Lex Bentner as chairman of the board of directors for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027.

Explanation: In accordance with Art. 698 para. 3 no. 1 CO and Leclanché SA's Articles of Association, the shareholders' meeting has the responsibility to elect the chairman of the board of directors. There is a risk – following the practice of the Swiss Federal Supreme Court – that the term of the chairman of the board of directors ends on 30 June 2026. To avoid a continuing organisational deficiency, the chairman shall be re-elected by the shareholders until the end of the next annual general meeting of shareholders after the publication of the 2025 annual report, but in any event no longer than until 30 June 2027 (please note that at the next annual general meeting of shareholders after the publication of the 2025 annual report the shareholders will be asked to elect / re-elect the members to the board of directors, the chairman and the members to the Appointment and Remuneration Committee).

2.3 Re-Election of the Appointment and Remuneration Committee

Proposal of the board of directors: to re-elect the following members to the Appointment and Remuneration Committee, each for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027 (in a separate vote):

- Mr. Lex Bentner
- Mr. Christophe Manset
- Mr. Marc Lepière

Explanation: According to Art. 698 para. 3 no. 2 CO and Leclanché SA's Articles of Association, the shareholders' meeting is responsible for the election of the members of the Remuneration Committee. There is a risk – following the practice of the Swiss Federal Supreme Court – that the term of the members of the Appointment and Remuneration Committee ends on 30 June 2026. To avoid a continuing organisational deficiency, the members of the Appointment and Remuneration Committee shall be re-elected by the shareholders until the end of the next annual general meeting of shareholders after the publication of the 2025 annual report, but in any event no longer than until 30 June 2027 (please note that at the next annual general meeting of shareholders after the publication of the 2025 annual report the shareholders will be asked to elect / re-elect the members to the board of directors, the chairman and the members to the Appointment and Remuneration Committee).

II. DOCUMENTATION AND VOTING INSTRUCTIONS

Enclosed with the invitation to be sent to shareholders are a registration form and an instruction form which shareholders are asked to complete and return by mail by 17 July 2026, 11:59 am (CEST) to the following address if they wish to attend, or to be represented at the shareholders' meeting: areg.ch ag, Fabrikstrasse 10, 4614 Hägendorf.



Electronic remote votes by proxy and voting instructions to the Independent Representative (netVote): shareholders may participate in the votes and elections by giving instructions to the Independent Representative electronically via <https://leclanche.netvote.ch>. The required login information will be sent to shareholders together with the written documents for the extraordinary general meeting of shareholders on 30 June 2026. The electronic remote votes by proxy and voting instructions as well as changes to the electronically transferred instructions can be made until 20 July 2026, 11:59 am (CEST). To the extent the shareholder does not provide specific instructions to the Independent Representative, she/he instructs the Independent Representative to vote her/his shares in favour of the proposals of the board of directors with respect to the items listed on the agenda. The same shall apply for additional or alternative proposals to the agenda items included in this invitation and for new agenda items.

III. PARTICIPATION AND VOTING RIGHTS

Shareholders registered with voting rights in the share register as of 7 July 2026 at 17:00 (CEST), will be authorised to participate and to vote at the shareholders' meeting. They will receive their entrance card and voting material upon returning the registration form or by contacting areg.ch ag at the address indicated above.

From 7 July 2026 at 17:00 (CEST) to 21 July 2026, no entries will be made in the share register, which would create a right to vote at the shareholders' meeting. Shareholders who sell part or all of their shares during this period are no longer entitled to vote to that extent. They are requested to return or to exchange their admission card and voting material.

IV. REPRESENTATION

Shareholders who do not intend to participate in the shareholders' meeting personally may be represented by another person authorised by a written proxy who does not need to be a shareholder or by the Independent Representative, BMG Avocats, 8C, avenue de Champel, P.O. Box 385, CH-1211 Geneva.

The registration form with the completed and signed powers of attorney should be submitted to areg.ch ag at the address indicated above.

Shareholders who wish to be represented by another person should send their registration form with the completed and signed power of attorney to the attention of areg.ch ag at the address indicated above. The admission card and the voting material will then be sent directly to the address of their designated representative.



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V. LANGUAGE

The extraordinary general meeting of shareholders will be held in English.

Yverdon-les-Bains, 30 June 2026

For the board of directors

The Chairman

Lex Bentner

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About Leclanché

Leclanché is a world leading provider of low-carbon footprint energy storage solutions based on lithium-ion cell technology. Established in 1909 in Yverdon-les-Bains, Switzerland, Leclanché's history and heritage is rooted in battery and energy storage innovation. The company's Swiss culture for precision and quality, together with its production facilities in Germany, make Leclanché the partner of choice for companies seeking the very best in battery performance and who are pioneering positive changes in how energy is produced, distributed and consumed around the world. Leclanché is organised into three business units: energy storage solutions, e-Mobility solutions and specialty battery systems. The company currently employs over 350 people with representative offices in eight countries around the world. Leclanché is listed on the Swiss Stock Exchange (SIX: LECN).

SIX Swiss Exchange : ticker symbol LECN | ISIN CH 011 030 311 9

Disclaimer

This press release contains certain forward-looking statements relating to Leclanché's business, which can be identified by terminology such as "strategic", "proposes", "to introduce", "will", "planned", "expected", "commitment", "expects", "set", "preparing", "plans", "estimates", "aims", "would", "potential", "awaiting", "estimated", "proposal", or similar expressions, or by expressed or implied discussions regarding the ramp up of Leclanché's production capacity, potential applications for existing products, or regarding potential future revenues from any such products, or potential future sales or earnings of Leclanché or any of its business units. You should not place undue reliance on these statements. Such forward-looking statements reflect the current views of Leclanché regarding future events, and involve known and unknown risks, uncertainties and other factors that may cause actual results to be materially different from any future results, performance or achievements expressed or implied by such statements. There can be no guarantee that Leclanché's products will achieve any particular revenue levels. Nor can there be any guarantee that Leclanché, or any of the business units, will achieve any particular financial results.

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