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MINUTES OF THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS OF LECLANCHÉ SA (CHE-105.950.820)

22 July 2026 at 10:00 am CEST

Physical presence – EXPLORiT, Y-Parc, Avenue des Découvertes 1, 1400 Yverdon-les-Bains, Switzerland.

The Chairman of the Board of Directors, Mr. Lex Bentner, opened the meeting at 10:00 am CEST, welcomed all shareholders and other attendees participating to this extraordinary general meeting (the "**EGM**").

He introduced the persons physically present in the room: Mr. Christophe Manset and Mr. Jean-Michel Pacaud, members of the Board of Directors, Mr. Pierre Blanc, Group CEO & Chief Technology Innovation Officer and Maître Manuel Isler, the Independent Representative of the shareholder.

The Chairman stated that the EGM would be conducted in English with a simultaneous translation in French and German. He noted that the EGM is audio recorded for the purpose of taking the minutes.

The Chairman further stated that, as announced on 1 June 2026 and 10 June 2026, the Company had been unable to publish its 2025 annual report by 31 May 2026, as it had not yet been able to demonstrate its ability to continue as a going concern through June 2027. He further noted that SIX Exchange Regulation AG had granted the Company a temporary exemption from the obligation to publish the 2025 annual report and to file such report until 31 July 2026.

The Chairman explained that the Company continued to implement a series of measures aimed at maintaining a positive equity position and demonstrating its ability to operate as a going concern at least through June 2027.

The Chairman further stated that, as the Company had been unable to hold its annual general meeting of shareholders by 30 June 2026, there was a risk, following the practice of the Swiss Federal Supreme Court, that the term of office of the members of the Board of Directors had ended on that date. In order to ensure that the Company maintained a duly constituted Board of Directors and to avoid a continuing organisational deficiency, the Company holds this EGM to resolve on the discharge of the members of the Board of Directors and on the election of the members of the Board of Directors, the Chairman of the Board of Directors and the members of the Appointment and Remuneration Committee.

The Chairman noted that the EGM would not include a management presentation. Such presentation would be given at the annual general meeting, which would be convened after publication of the 2025 annual report.

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Formal Part as per Published Agenda

The Chairman proceeded with the preparatory measures and formal statements for the EGM.

The Chairman appointed Mr. François Jager, Leclanché E-Mobility SA, as secretary to keep the minutes of the EGM.

The Chairman stated that the EGM was called according to the articles of association and the statutory provisions, by (i) a publication in the Swiss Official Gazette of Commerce on 30 June 2026 and (ii) by a letter to all shareholders registered in the share register on 7 July 2026 at 17:00 CEST.

The Chairman noted that the members of the Board of Directors and the members of the executive management team have been invited to today's EGM.

The Chairman stated that the total share capital of the Company, as of the closing date of the share register on 7 July 2026 at 17:00 CEST, amounted to CHF 160'073'202 divided into 1'600'732'020 fully paid-up registered shares, with a nominal value of CHF 0.10 each.

The representation was as follows:

- The shareholders present at the EGM, or their proxy agents were representing 166'197 shares
- The Independent Proxy, pursuant to article 689c of the Swiss Code of Obligations, was representing 1'519'169'549 shares;
- In total, there were 1'519'335'746 share votes represented with an aggregate nominal value of CHF 151'933'574.60, which corresponded to 94.92% of the total share capital.

The Chairman noted that the proposals to be resolved under agenda items 1 and 2 require the relative majority of the share votes cast.

The Chairman further stated, that according to article 14 of the articles of association of the Company, the Chairman determined the procedural rules of the shareholders meeting. On this basis, he declared that the votes would be taken by electronic voting.

The Chairman confirmed that the shareholders had the opportunity to address their questions during each agenda item. He asked speakers to state their name clearly and, if relevant, the name of the shareholder they represent. Statements may be made in French or English. For administrative reasons and to allow interventions by all shareholders, speakers were kindly requested to respect a time limit of 4 minutes.

The Chairman said that Maître Isler, the independent representative of the shareholders, would vote according to instructions received from shareholders. He then gave the word to Maître Isler.

Maître Isler read his statement:

"Based on Art. 689c para 5 of the Swiss Code Obligations, I hereby confirm that I have shared with the Company general information on the received instructions no longer than three working days before today's extraordinary general meeting. More specifically, I have shared the current totals of instructions received per agenda item, including the total of yes and no votes as well as abstentions."

The Chairman then said that shareholders who oppose or abstain from casting their vote on any of the following proposals may record their votes in the minutes under specification of their name, address and the number of represented shares.

He then explained how to use the electronic voting devices and there was a test vote to make sure all the electronics were working properly.

On the basis of all these statements, the Chairman declared the Extraordinary General Meeting duly constituted and authorised to validly resolve on the agenda items.

The EGM proceeded to the items listed in the published agenda.

1. **Discharge of the Board of Directors**

   The Board of Directors proposed to grant discharge to all members of the Board of Directors for their activities in the 2025 financial year.

   The Chairman noted that the members of the Board of Directors as well as persons who in any way participated in a managerial capacity would have no voting rights.

   The Chairman opened the discussion about this proposal.

   Mr. Ralph Borer from Delémont asked why not all members of the Board of Directors are physically present at the EGM.

   The Chairman responded that one board member excused himself as he is currently abroad and one board member had to excuse himself due to a family emergency.

   No one asked any further questions about this topic.

   The Chairman proposed to vote on this agenda item.

   The proposal of the Board of Directors was approved with the required majority, with 1'517'815'823 votes "yes", 1'078'610 votes "no" and 452'563 abstentions.

2. **Elections of the Board of Directors and Appointment and Remuneration Committee**

   2.1 Elections of the Board of Directors

   The Chairman stated that the current members of the Board of Directors had declared their acceptance in the event of their re-election prior to the general meeting. The Board of Directors proposed to elect the following persons as members of the Board of Directors: Mr. Marc Lepièce, Mr. Christophe Manset, Mr. Jean-Michel Pacaud, Mr. Raphaël Houillon and Mr. Lex Bentner, each for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027.

   The Chairman opened the discussion about this proposal.

   No one asked questions about this topic.

   The Chairman proposed to vote on this agenda item. He explained that the election of the members of the Board of Directors would be carried out in one single voting process, during which shareholders had the option to vote individually for each person standing for election.

Mr. Lex Bentner was elected with the required majority, with 1'518'238'370 votes "yes", 727'159 votes "no" and 381'467 abstentions.

Mr. Marc Lepièce was elected with the required majority, with 1'518'270'092 votes "yes", 730'937 votes "no" and 345'967 abstentions.

Mr. Christophe Manset was elected with the required majority, with 1'518'312'642 votes "yes", 729'137 votes "no" and 305'217 abstentions.

Mr. Jean-Michel Pacaud was elected with the required majority, with 1'518'291'117 votes "yes", 707'412 votes "no" and 348'467 abstentions.

Mr. Raphaël Houillon was elected with the required majority, with 1'518'235'232 votes "yes", 714'537 votes "no" and 397'227 abstentions.

2.2 Re-Election of the Chairman of the Board of Directors

The Board of Directors proposed to re-elect Mr. Lex Bentner as Chairman of the Board of Directors for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027.

The Chairman opened the discussion about this proposal.

No one asked questions about this topic.

The Chairman proposed to vote on this agenda item.

Mr. Bentner was elected as Chairman of the Board of Directors with the required majority, with 1'518'193'370 votes "yes", 722'809 votes "no" and 430'817 abstentions.

The Chairman thanked the shareholders for their vote of confidence.

2.3 Re-Election to the Appointment and Remuneration Committee

The Board of Directors proposed the re-election of Mr. Lex Bentner, Mr. Christophe Manset and Mr. Marc Lepièce to the Appointment and Remuneration Committee, each for a term of office until the end of the next annual general meeting of shareholders after publication of the 2025 annual report, but in any event no longer than until 30 June 2027.

The Chairman opened the discussion about this proposal.

No one asked questions about this topic.

The Chairman proposed to vote on this agenda item. He explained that the election of the members of the Appointment and Remuneration Committee would be carried out in one single voting process, during which shareholders had the option to vote individually for each person standing for election.

Mr. Bentner was elected to the Appointment and Remuneration Committee with the required majority, with 1'517'897'729 votes "yes", 834'386 votes "no" and 634'381 abstentions.

Mr. Manset was elected to the Appointment and Remuneration Committee with the required majority, with 1'517'914'721 votes "yes", 832'744 votes "no" and 619'031 abstentions.

Mr. Lepièce was elected to the Appointment and Remuneration Committee with the required majority, with 1'517'915'421 votes "yes", 832'544 votes "no" and 618'531 abstentions.

The Chairman stated that all items on the agenda had been dealt with. This meant the official part of this EGM was finished.

The Chairman concluded the EGM and thanked the shareholders for their participation and then closed the meeting at 10:24 am CEST.

[*Separate signature page(s)*]

The Chairman:

Mr. Lex Bentner

The Secretary:

Mr. François Jager